### Investor Update

November 2022





The Repsol Commitment Net Zero Emissions by 2050

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### Strategic Plan 2021-2025: Delivering a compelling investment case into the Transition





- A legacy double-geared engine providing cash-flow and solid foundations for the Transition
- Profitable business platforms with leading advantaged positions: Iberia & Downstream
- New operating model, catalyzing value transparency & De-carbonization
- Leading shareholder distribution with a top quartile remuneration
- Preserving our financial strength

- A **profitable** ambition of net zero emissions and multienergy **company growth** (FCF growth)
- Distinctive potential for transformation to 2030 in terms of speed, intensity and feasibility

### Index

- **01.** Path to 2030
- **02.** Strategy 2021-2025
- **03**. Business strategies
- **04**. Stepping up energy transition
- **05.** Delivery 2022



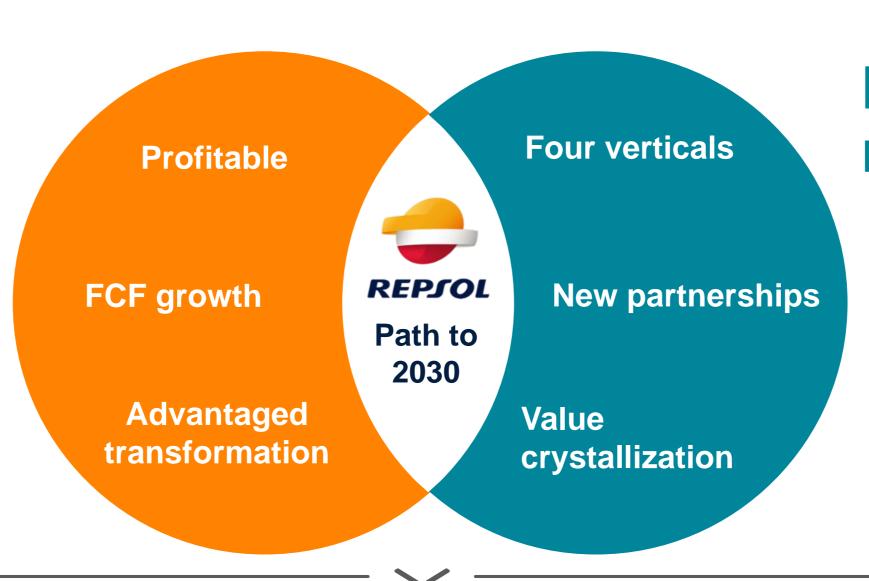
### Path to 2030



### **Ambitious transformation journey to thrive in Energy Transition**



De-carbonize the portfolio



New operating model

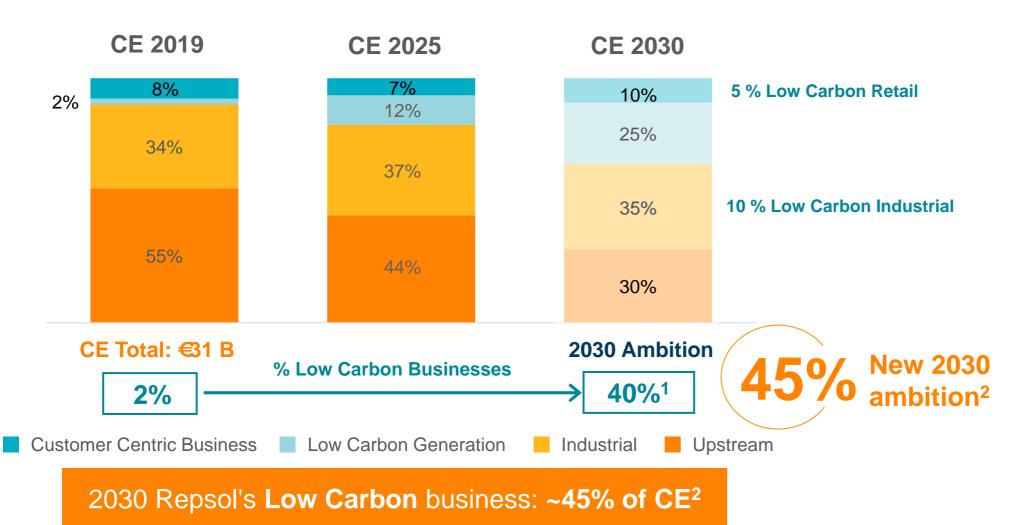
**Towards Net Zero emissions** 

Leading investor proposition

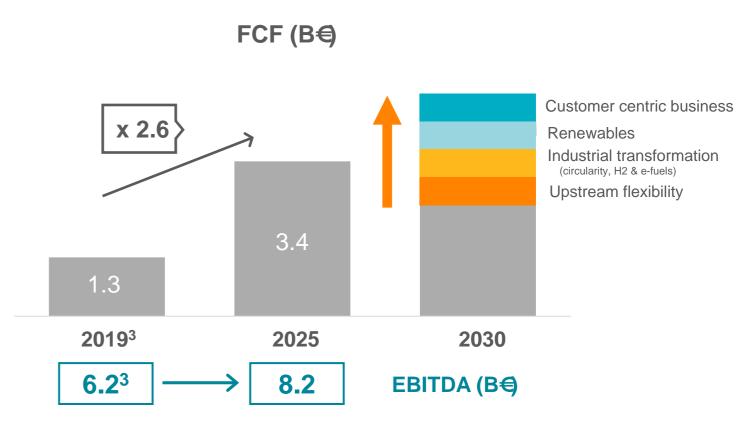
### Repsol 2030: A more sustainable, balanced and profitable company







#### Strong cash-flow growth



**Growing 2030 FCF** well above 2025

<sup>1.</sup> Increase in low carbon CE through investments in low carbon generation, new industrial low carbon platforms (circularity, H<sub>2</sub> & e-fuels, etc.), decarbonization through efficiency initiatives, e-mobility, and value-added services, among others
2. The Capital Employed in Low Carbon Businesses by 2030 increases to 45% from the original SP objective of 40% 3. In homogeneous price basis @\$50/bbl & \$2.5 HH

<sup>2.</sup> The Capital Employed in Low Carbon Businesses by 2030 increases to 45% from the original SP objective of 40% 3. In homogeneous price basis @\$50/bbl & \$2.5 HH Note: CE of RES considering consolidation by the proportional method. Capital employed figures not including Corporation (€2 B in 2019)

### **Strategy 2021-25:**



02.

### Delivering financial targets while transforming the company

Ambition 21-25



2021 - 2022

2023 - 2025

# Ensuring strong performance and financial strength In an uncertain economic and commodities environment

- Efficiency & capital discipline
- Capex reduction
- Prudent financial policy and commitment with current credit rating

## Accelerating transformation and delivering growth

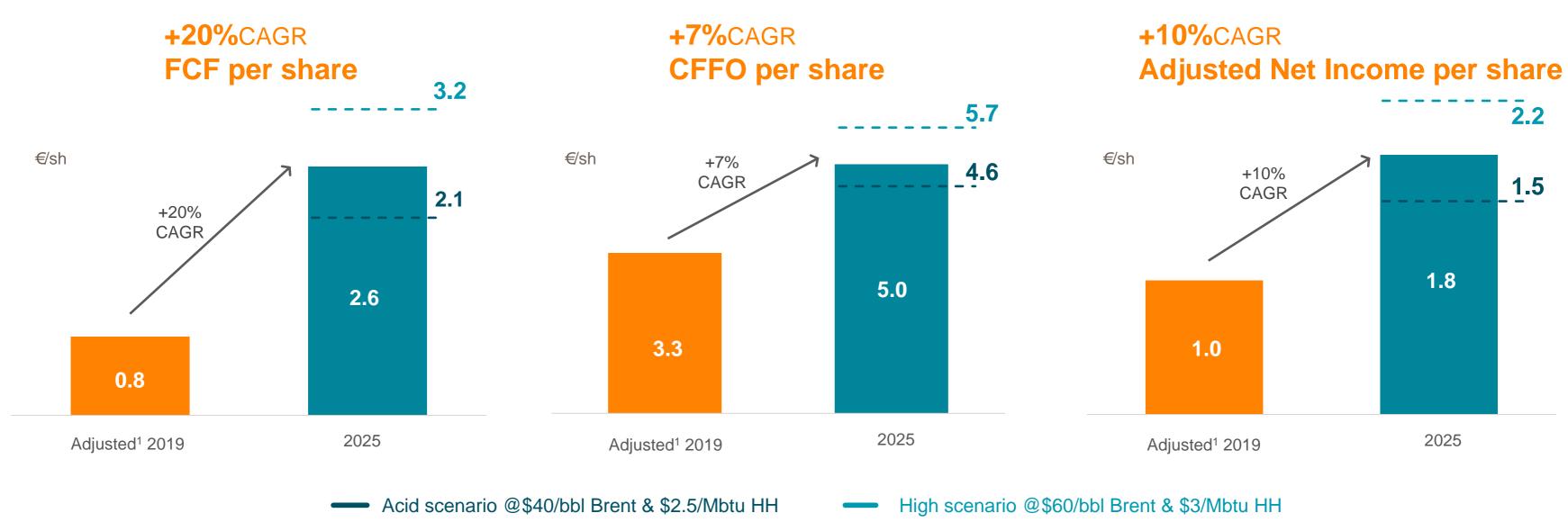
- Portfolio optimization & new business platforms
- Metrics growth & high Capex intensity
- ROCE and gearing

Self-financed plan @\$50/bbl & \$2.5 HH

Ensuring shareholder value maximization

### Strong growth in per share metrics driving valuation upsides





 <sup>2019 @\$50/</sup>bbl & \$2.5 HH
 Note: Base scenario @\$50/bbl & \$2.5 HH; № of shares in 2019 (1,527) vs 2025 (1,327, subject to Base Case price deck)

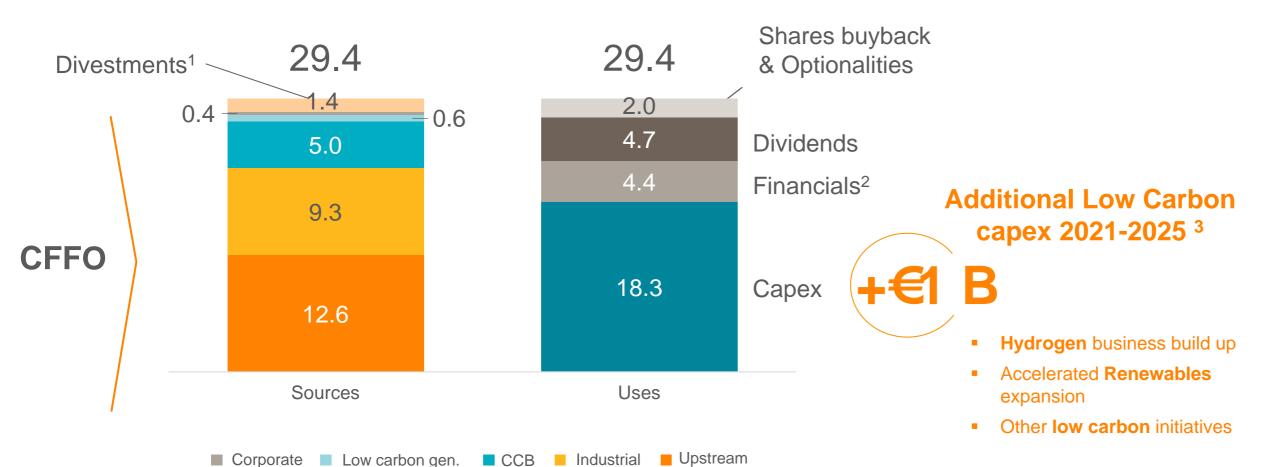
### **Self-financed plan**

Cash generation



### Cumulative sources and uses of cash, 2021-2025 (B€)

### 2021-2025 B-even post-dividends (\$/bbl)





< \$45/bbl FCF BE pre-SBB

<sup>1.</sup> Includes RES portfolio divestments. Other potential inorganic transactions driven by new corporate model, are not included in this Sources and Uses of cash.

2. Includes interests and others as dividend to minority shareholders and hybrid bond interests.

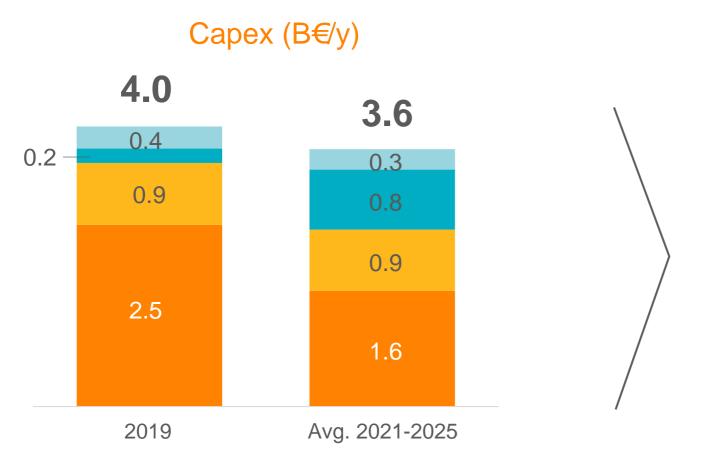
### Discipline, flexibility and transformation

Capex 21-25

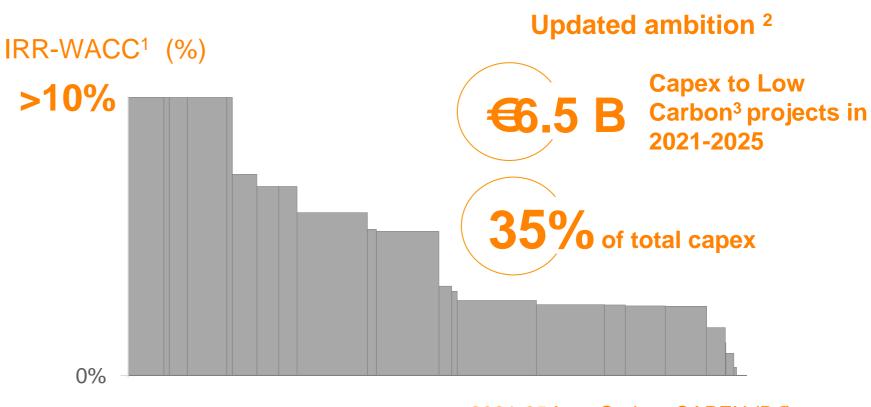


### **Updated ambitions**

### **Building up transformation within 2021-2025**



### Profitable decarbonization



2021-25 Low Carbon CAPEX (B€)

Note: Not including Corporation in capex numbers.

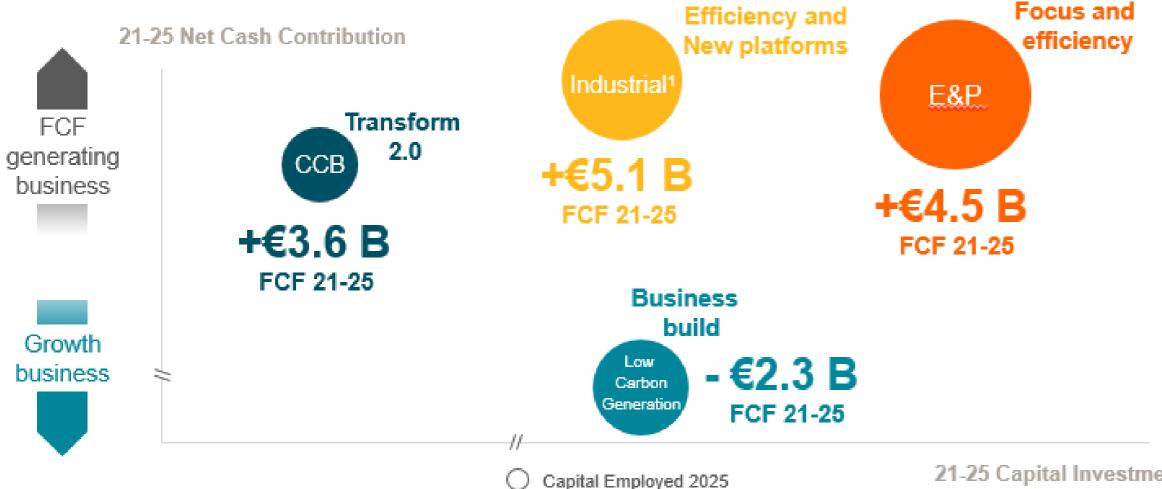
**Customer-Centric Business** Low carbon Generation Industrial Upstream 1. Specific WACC per each business

<sup>2.</sup> The total capex in low carbon projects increases to ~€6.5 in 2021-2025 from the original SP objective of €5.5 B. The share of low carbon capex over the total company investment in 2021-2025 increases to 35% from the original SP objective of 30% carbon capex. 3. Includes low carbon generation investments, new low carbon platforms, decarbonization efficiency investments, e-mobility, and value-added services

### Legacy and new businesses driving portfolio performance along the Transition



### Contribution to portfolio financial profile 21-25



### Contribution to carbon intensity reduction

Low carbon strategies

CIRCULAR **ECONOMY** 

LOW CARBON PRODUCTS

PORTFOLIO DECARBONIZE

> CUSTOMER CENTRIC

LOW CARBON GENERATION

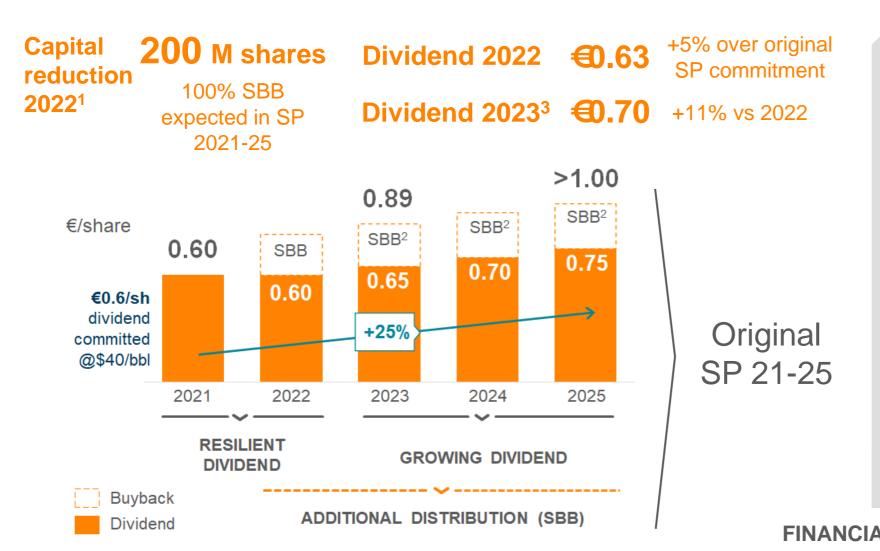
21-25 Capital Investment

### Leading distribution and clear capital allocation framework

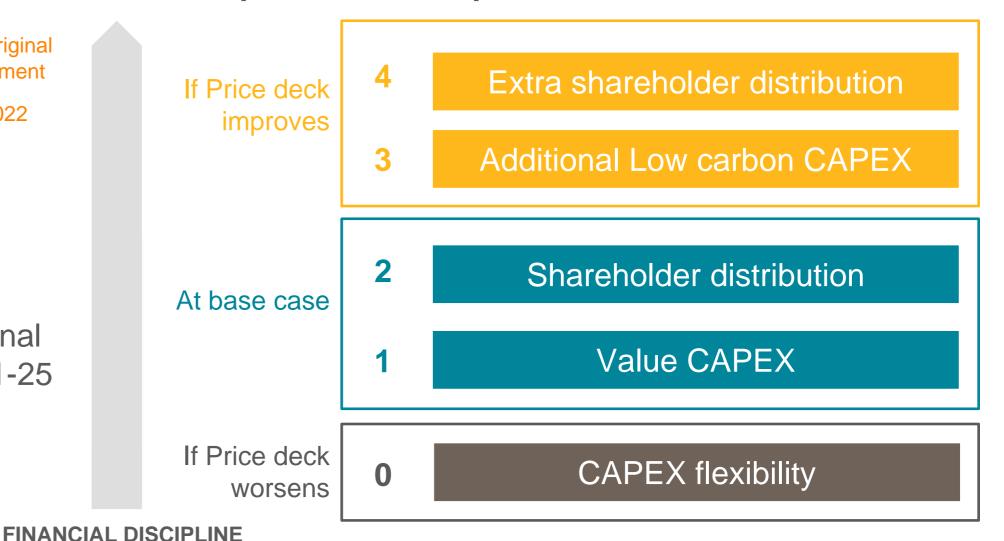
Capital allocation 21-25



### Resilient shareholder remuneration



### **Capital allocation priorities**



<sup>75</sup> M shares cancelled in May and another 75 M cancelled in October. Total of 200 M shares expected to be redeemed in 2022, representing 13% of share capital at the beginning of 2022 and 100% of SBB expected in SP 2021-2025

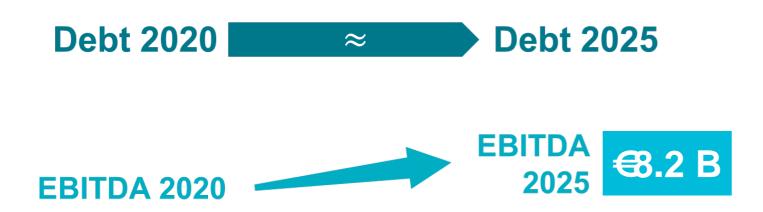
3) Expected dividend in 2023

<sup>2)</sup> The SBB in 2023-25 period will depend on the CFFO generated

### Specific gearing target range, preserving a strong financial structure



2021-2025 gearing<sup>1</sup> 25% average

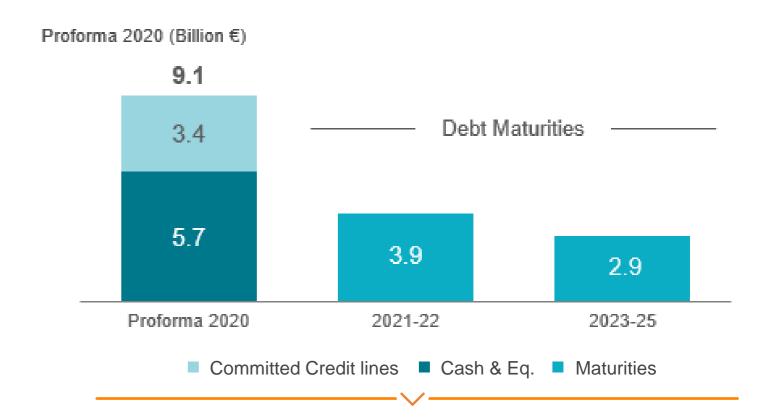


Same Debt with strong EBITDA growth



Gearing<sup>1</sup> threshold clearly below 30%

### **Strong Liquidity Position**





- Current liquidity covering > 1.3 times total maturities in the whole period
   Affordable and well-distributed maturities through the SP horizon
- Diversified financing sources including hybrids

1. Gearing ratio defined as reported net debt / (net debt + equity)

### **Business strategies**

03.



### **Setting the new business priorities**

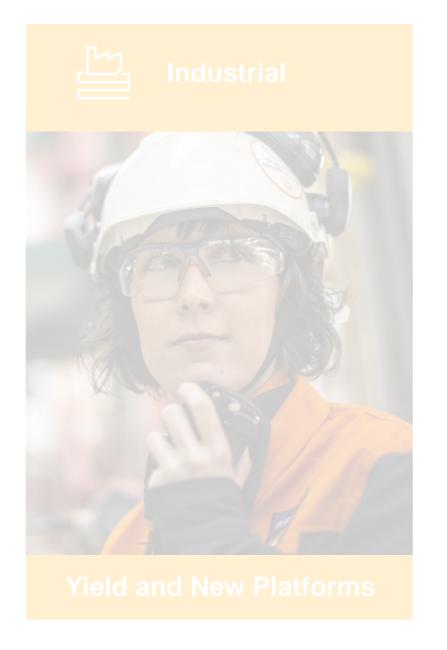


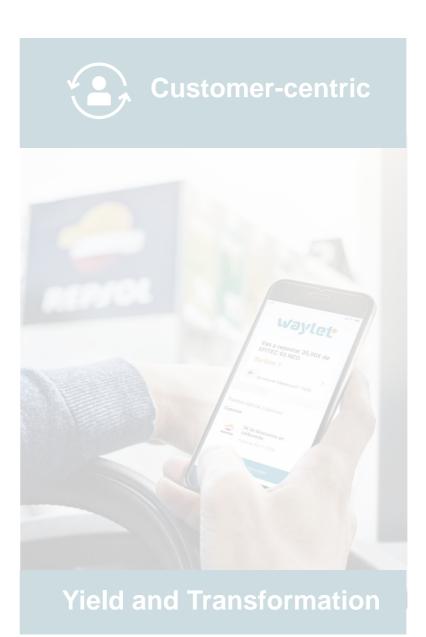


Upstream



**Yield and Focus** 







### Repsol E&P priorities 2021-25



- FCF as a priority (Leading FCF B-even)
- 2 Resilient Value delivery

3 Focused portfolio

Tier 1 CO<sub>2</sub> emissions

- FCF breakeven <\$40/bbl</li>
- Low capital intensity and flexibility
- Generate €4.5 B FCF
   @\$50/bbl & \$2.5 HH
- -15% OPEX reduction

- Top leading project profitability
- Short pay-back
- Digital program
- Reduction of -30% G&A

- Value over volume
  - Flexible production level (~620 kboed 2021-25)
  - <14 countries</li>
- Leaner and focused exploration

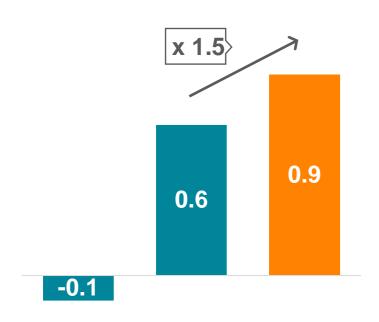
- Emissions intensity reduction of 75%
- Streamlining to a leaner upstream portfolio
- Decline/exit of carbon intensive and non-core assets

### Focus on capital efficiency and cash generation

Upstream



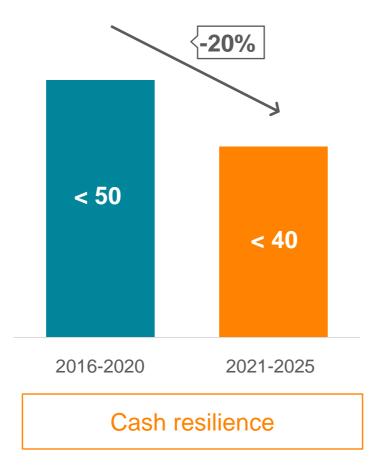
FCF (B€) @50/2.5



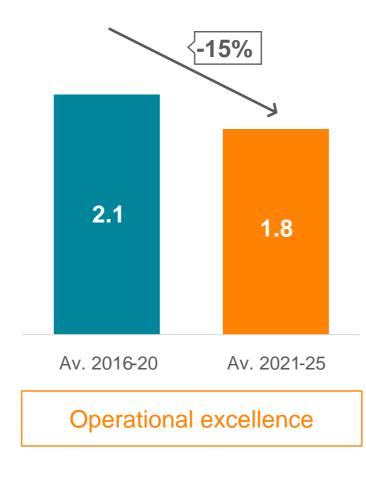
Av. 2016-18 Av. 2019-20 Av. 2021-25

Cash generator role

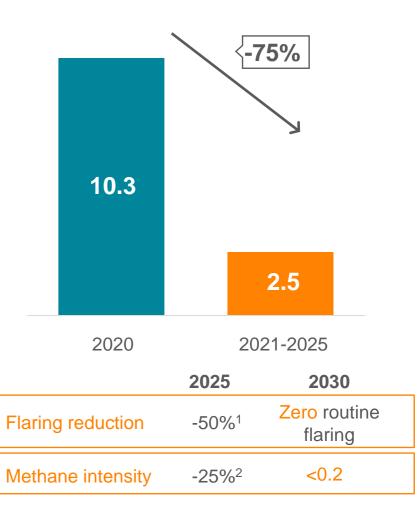
FCF BE, Brent (\$/bbl)



**OPEX reduction (B**€)



**Emissions reduction (Mt CO<sub>2</sub>)** 

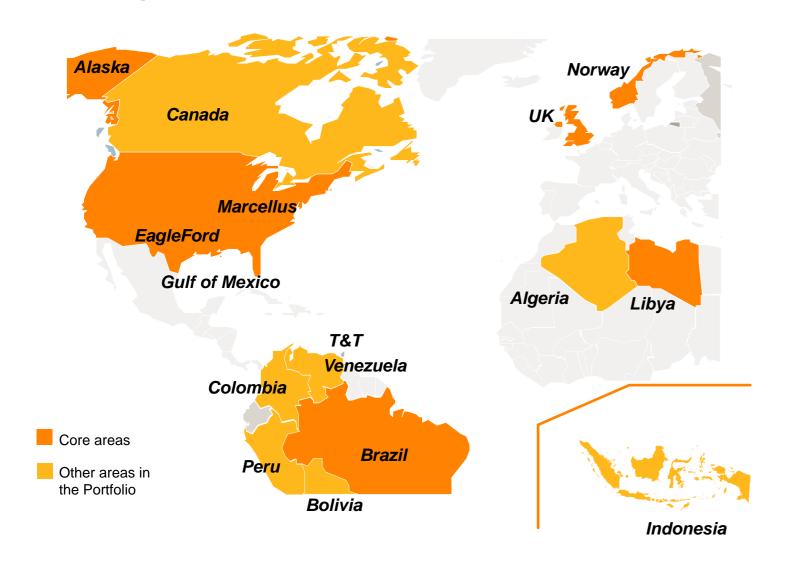


### Focus portfolio and capex allocation: Playing to our core areas





#### Portfolio span reduction → from >25 to <14 countries ambition

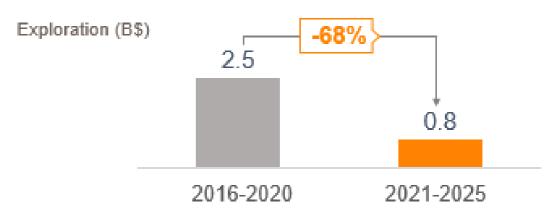


#### Highly selective new exploration strategy

### Successful track record discovering additional resources in productive basins recently

- Alaska North Slope: Horseshoe Mitquq/Stirrup
- US GoM: Black-tip/Monument
- Mex GoM: Polok/Chinwol
- Colombia Llanos: Lorito
- S. Sumatra: Sakakemang

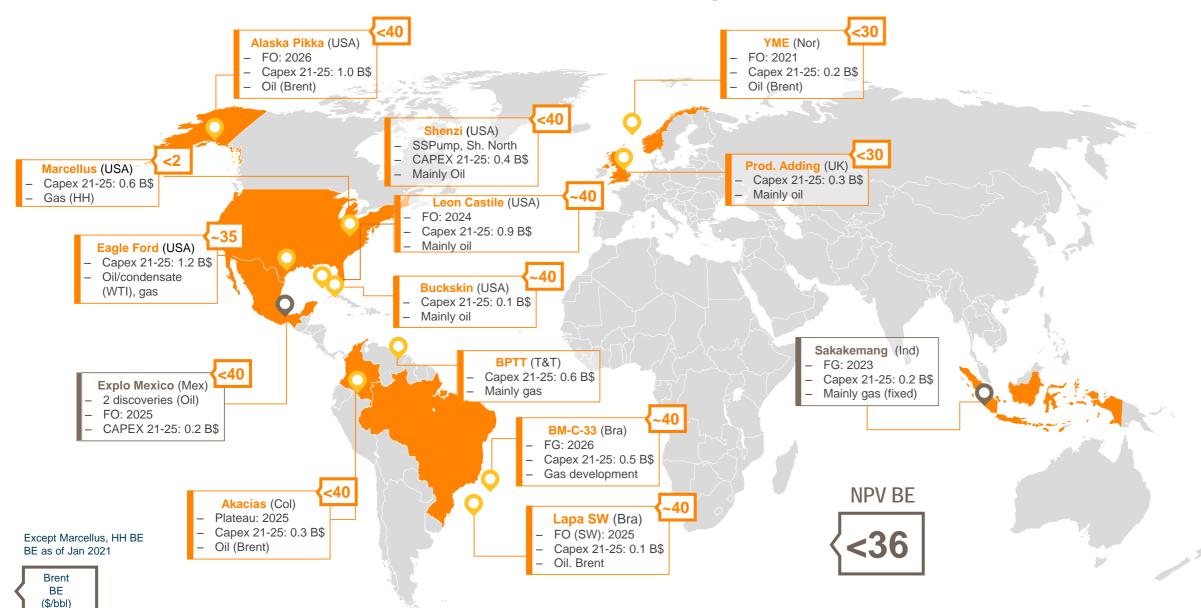
### Renewed strategy. Leaner and focused on productive basins, to shorten the cycle



### Focus portfolio and capex allocation: projects self-funded 21-25

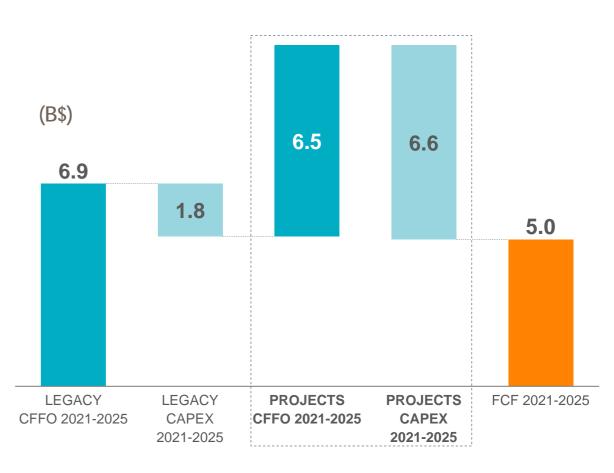
Upstream

### Resilient and Flexible capital program







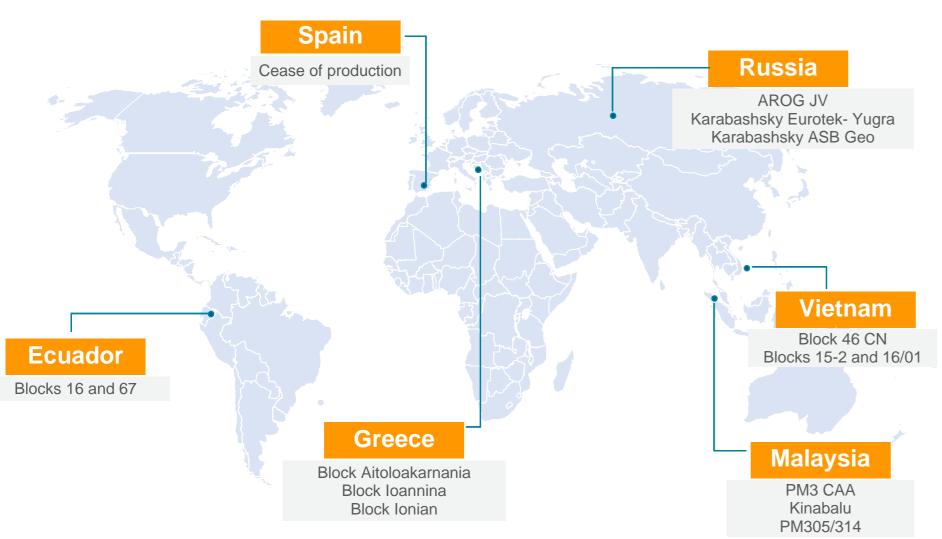


### Progressing in portfolio rationalization and FIDs

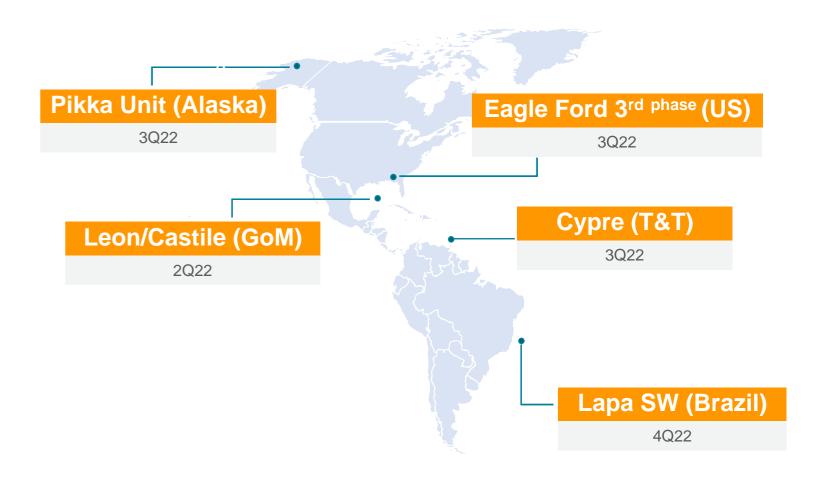
Upstream



#### Portfolio rationalization



#### FIDs 2022



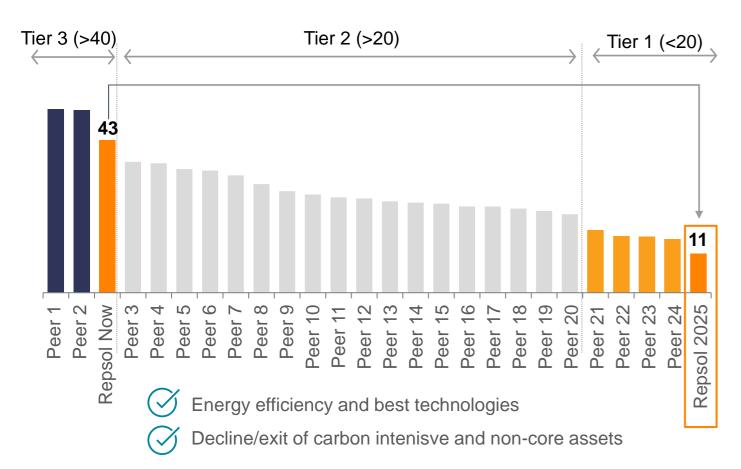
### Completed the exit from Upstream operations in six countries

### High grading portfolio supporting carbon intensity reduction



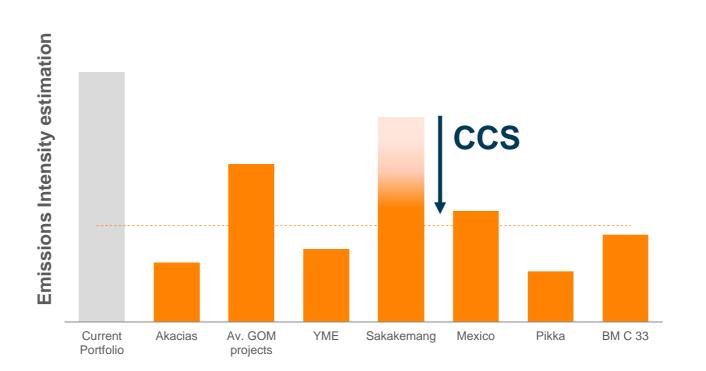
### Repsol to become tier 1 lowest carbon intensity with a 75% reduction

Emissions intensity per barrel produced (kgCO<sub>2</sub>/boe)



### High growth new barrels with lower emission intensity

New production pushes down emissions intensity



## Emissions reduction projects in most intensive assets

#### Sakakemang:

CCS project in FFD phase with 1.5-2 Mt CO<sub>2</sub> per year captured and a total investment of €247 M

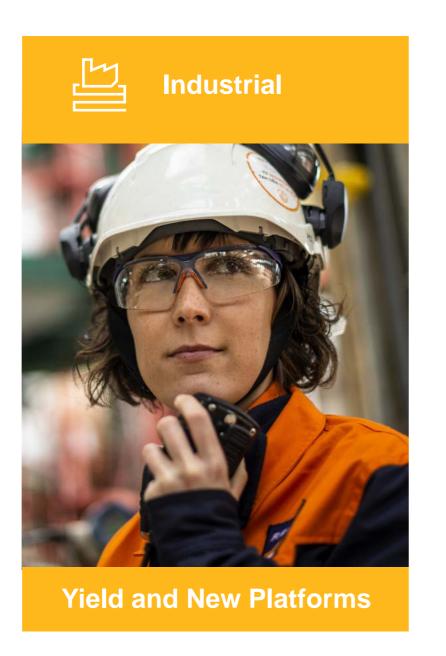
### **Setting the new business priorities**

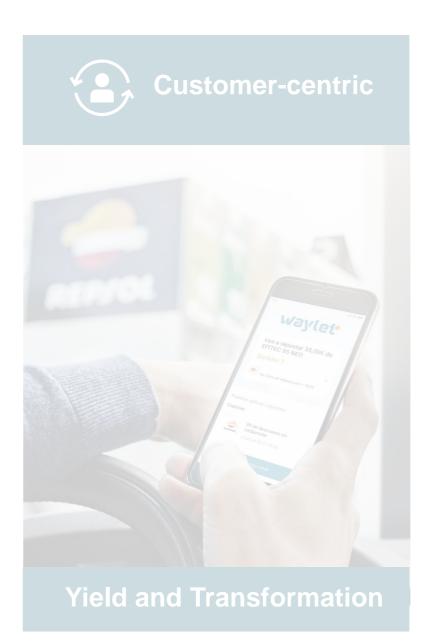




**Upstream** 









### Maximizing yield and developing the next wave of profitable growth



1

#### Yield

Cash generation in a complex environment

2 Digitalization

Industry 4.0 driving integration & improved decision making

3 New platforms

### Refining<sup>1</sup>

- Net Cash Margin 1Q Solomon and Wood Mackenzie
- Advantaged position
- Enhancing competitiveness and operational performance

#### Chemicals

- Differentiation with high value products
- Growth in incoming opportunities
- Feedstock flexibility: 60%
   LPGs to crackers vs 25% EU average

### **Trading**

- Maximize the integration and value from assets
- Incremental growth in key products and markets

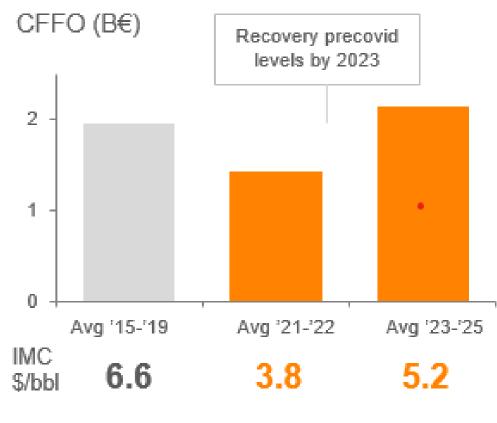
- Automated and self-learning plant optimization based on real-time data
- Enhance asset availability to maximize output and optimize maintenance costs (-5% by 2025)
- Integrating value chain management through planning models based on AI and machine learning
- Smart energy optimizers to reduce consumption and GHG emissions (-0.1 Mt CO<sub>2</sub>)
- Leadership in new lowcarbon businesses (hydrogen, waste to x, etc.)

Circular platforms

 (recycling and chemicals from waste)

Grow in low carbon
 businesses (biogas/biofuels,
 CO<sub>2</sub>, etc.)

### Maximizing margin across businesses through a highly integrated position



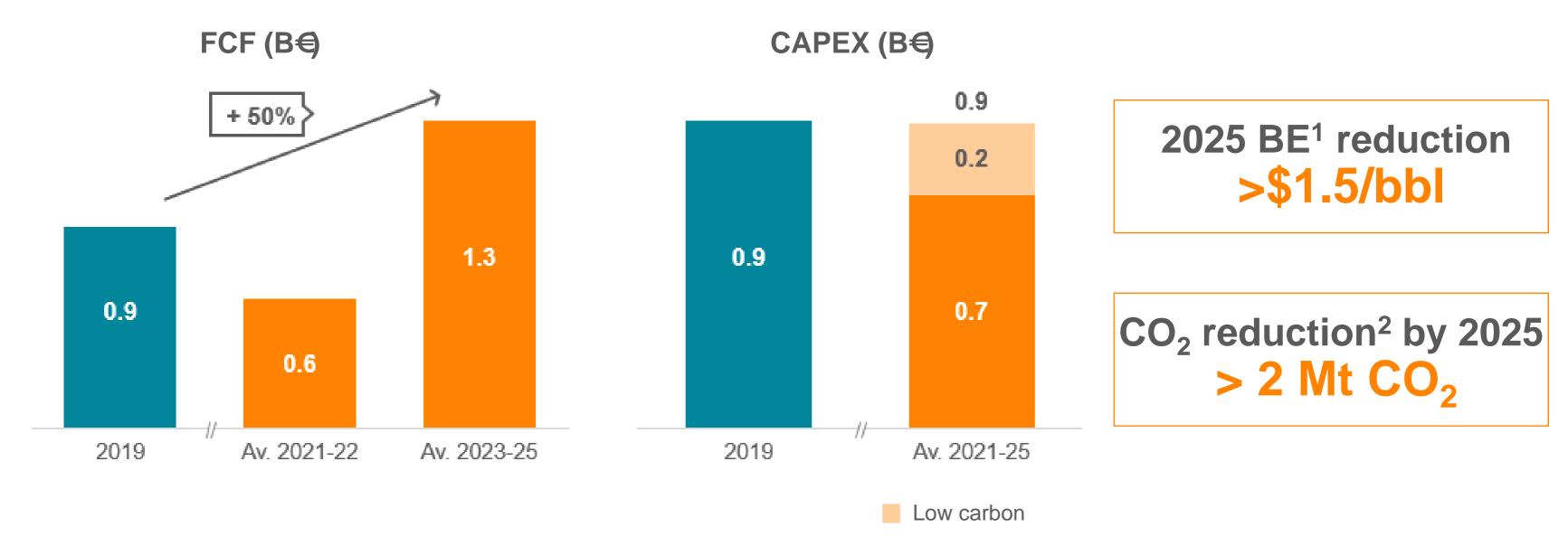
Resilient and cash generator also in a complex environment

1. Includes Spain and Peru R&M

### Solid cashflow generation and new businesses build up

Industrial





1. For Refining business 2. Scope 1+2+3 emissions

### Maintaining competitiveness in a complex environment

Refining

### **Maximizing margins**

Refining Margin Indicator projections progressively recovering<sup>1</sup>

Repsol contribution margin indicator (\$/bbl)



Reference<sup>2</sup>

Repsol contribution margin indicator differential vs. reference

## Strong focus on competitiveness increase

#### **Maximizing margins**

- Supply chain: Greater integration with Trading / Petrochemicals
- Further digitalization of planning and operation
- Operational excellence: Energy Intensity Index (25-25 Plan), up to 97% operational availability, yields optimization

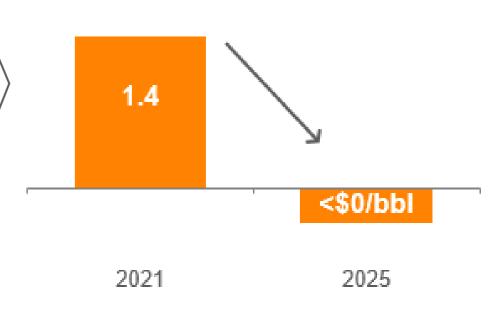
### **Opex Optimization**

**New decarbonization platforms returns** 



# Reducing breakeven to support cashflow generation

EBITDA refining margin breakeven@Repsol contribution margin indicator (\$/bbl)



## 25/25 decarbonization program with strong contribution to margin improvement and CO<sub>2</sub> reduction



### Maximizing energy efficiency with attractive returns



Adopting best-in-class technologies



Exploration of energy use opportunities and utilities optimization



**Digitalization** of operations and integration with Al

Industrial energy efficiency 2021-2025

>20% -0.8 Mt estimated IRR CO<sub>2</sub> reduction<sup>1</sup>

Total
Capex

>200 Initiatives identified

### New low carbon business selected projects

C43: Waste & UCOs treatment plant	Investment	Capacity	
		250 kta	Sustainable biofuels
Advanced HVO plant - <b>Reducing 900 kt/y CO<sub>2</sub> emissions</b>	€188 M	300 kta	From waste per year  Cartagena
Chemicals circularity  – Zero project: chemical recycling of	Investment	Capacity	
used plastics	€70 M	74 kta	Circular polyolefins <sup>2</sup>
<ul> <li>Reciclex project: mechanical recycling of polyolefins</li> </ul>			Puertollano
Biogas generation plant from urban waste	Investment	Capacity	
Biogas to substitute traditional fuel consumption	€20 M	10 kta	Urban waste  Petronor
Net zero emissions fuel plant	Investment	Capacity	
<b>E-fuel production</b> from renewable hydrogen (electrolysis) and CO <sub>2</sub>	€60 M	10 MW	Electrolyzer  Petronor

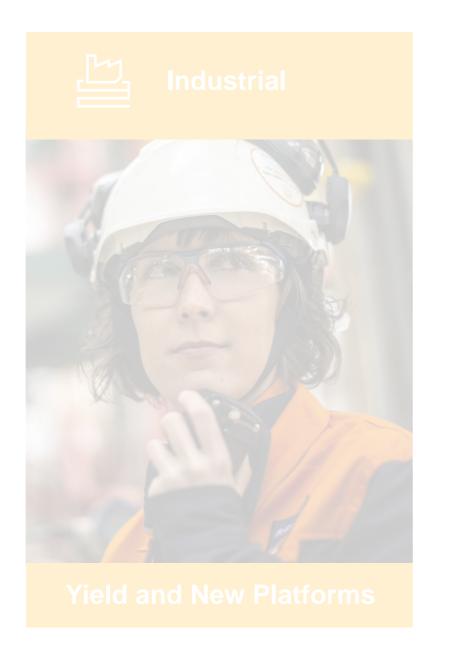
### **Setting the new business priorities**

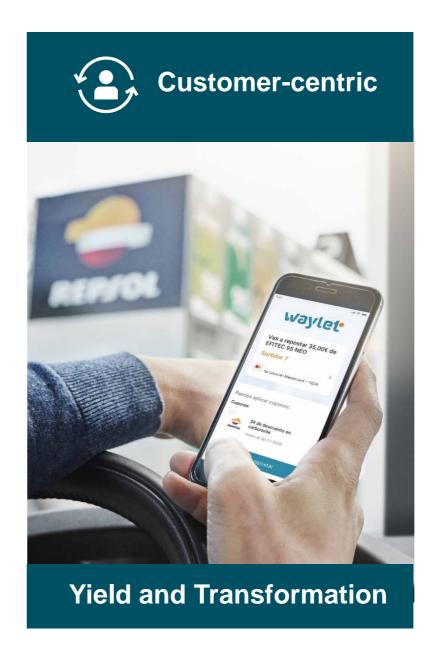




**Upstream** 









### Strong and growing profits and cash generation

Customer-Centric Businesses Strategy 2021-25





Longstanding Iberian Energy Leader

Mobility leader in continuous transformation

High-growth power customer business





Cross-sell to current customers and channels, adding new services (E-Mobility, Energy Services & Advanced mobility services)

**(2)** Customer centricity

Roll out the new transversal loyalty program, developing engagement with end customers

World-class digital

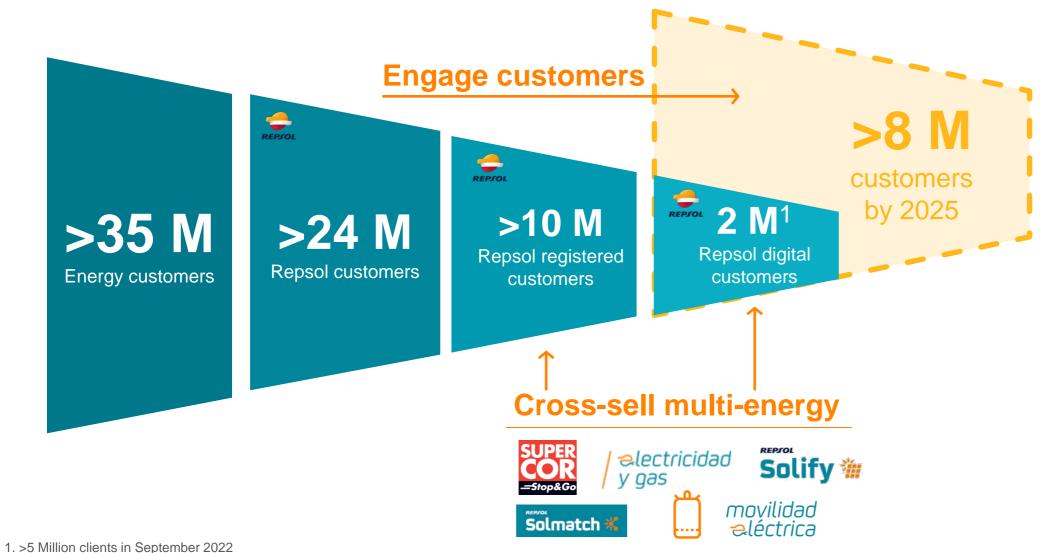
Expand digit platforms for customer engagement (Waylet & Vivit apps), with Al based personalization and advanced pricing



More autonomous management, strengthening entrepreneurship culture

### Launching Repsol's Transversal Loyalty Program to orchestrate customer-centric multienergy approach across customer base





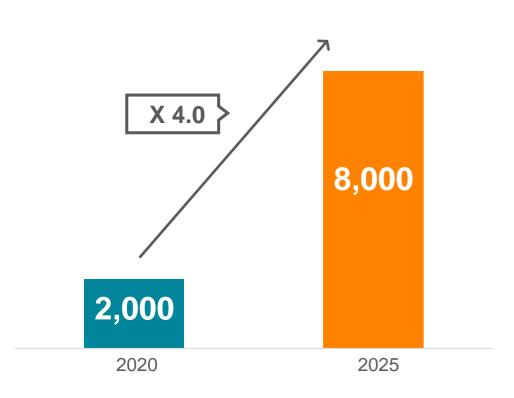


### **Growth ambition with strong FCF generation**

**Customer Centric Business** 

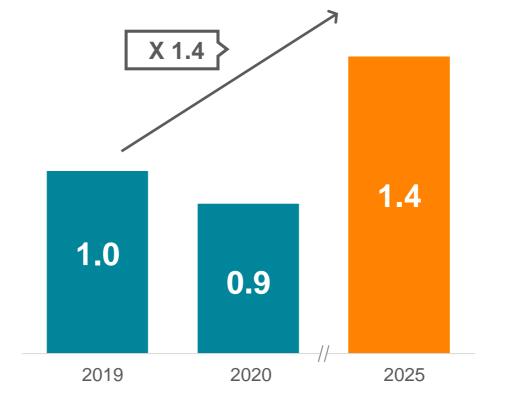


### Digital customers ('000)

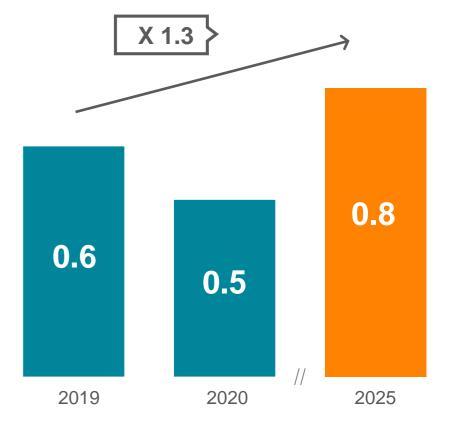




### EBITDA (B€)



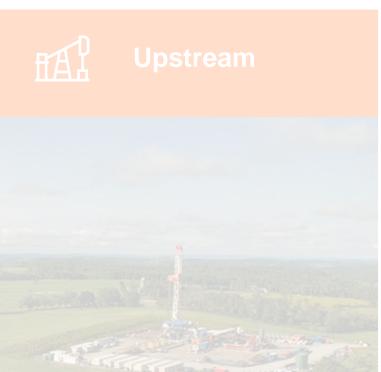




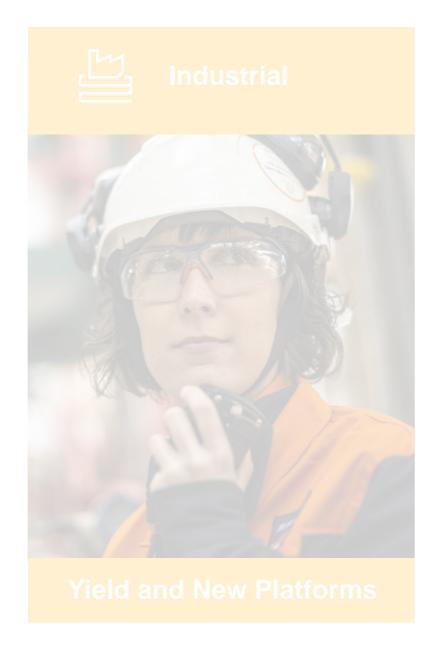
Mobility contribution margin (M€) x 1.15

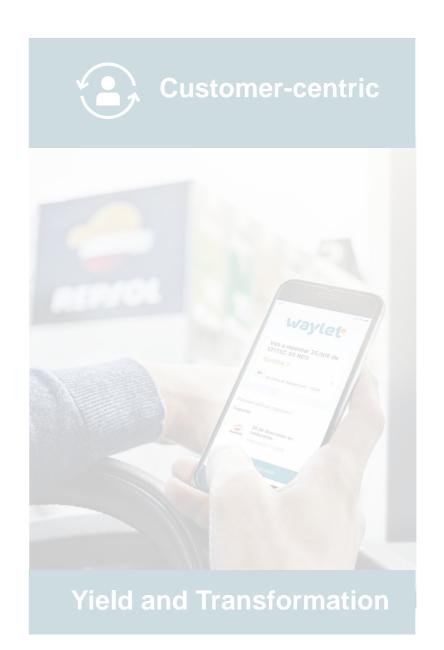
Non-oil contribution margin (M€) x 1.25

### **Setting the new business priorities**













### Developing a competitive RES player with international platforms

Low-Carbon Generation



### Gross EBITDA<sup>2</sup> (M€)

### Estimated low carbon operating capacity (GW)<sup>1</sup>

Phase I 3.0 Gw 2019

8.3 Gw

New ambition <sup>3</sup>

Phase II

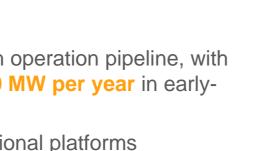
2020-2025

 Launch organic growth – development of Ready to Build and earlier stage assets

Develop RES capabilities and project pipeline

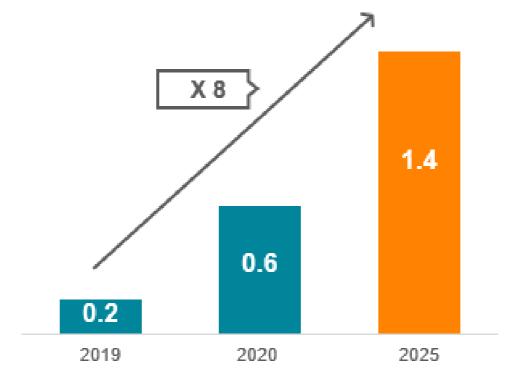
Build and put in operation pipeline, with more than 500 MW per year in earlystage assets

Create international platforms

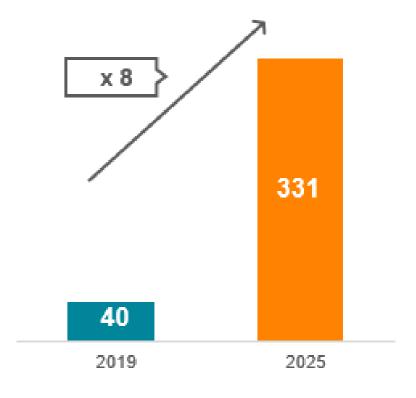


Accelerate organic development to more than 1 GW per year

 Optimize portfolio with an opportunistic approach



Capex (B€)



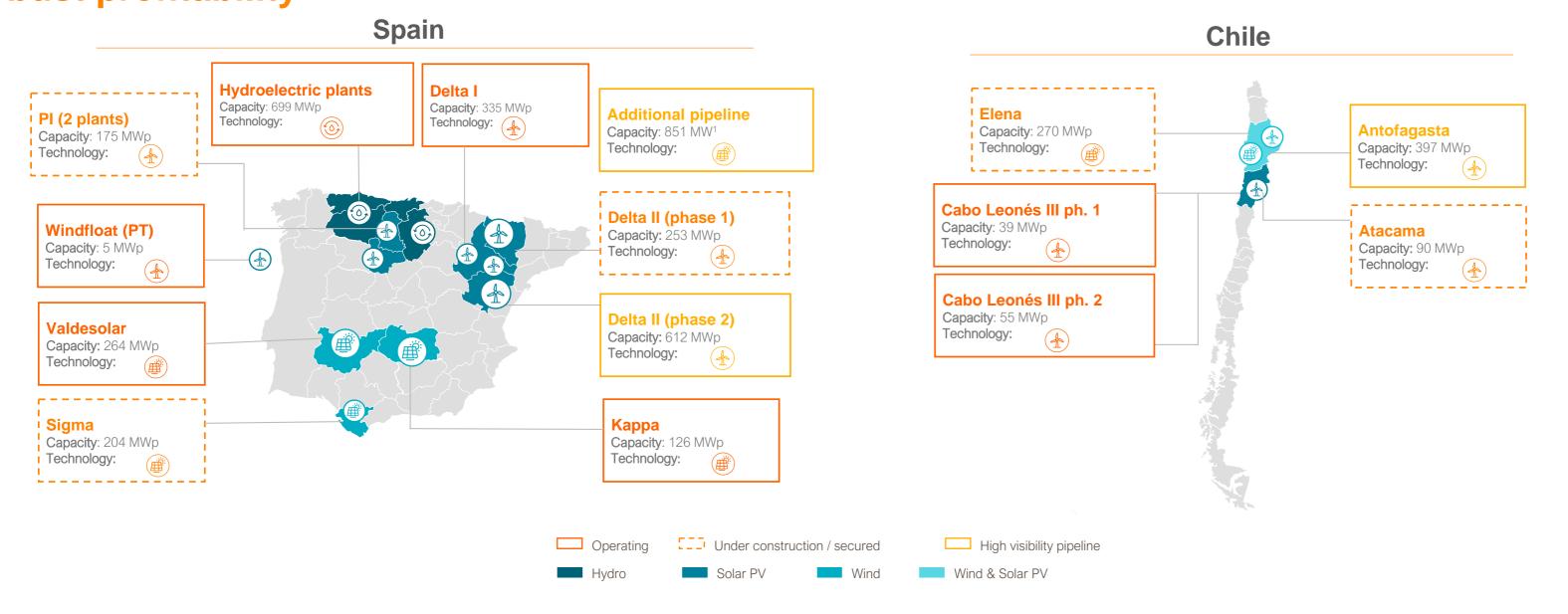
Spanish average power price 42.5 €/MWh

1. RES: Considering 100% in Spain and International (excl. Chile) and 50% JV stake in Chile 2. Excludes structure costs. 2025 EBITDA estimated assuming 2025 consolidated capacity is operating during the whole year for comparative reasons. Figure considering only estimated operating 3. As a result of increased ambitions in Renewable Capacity generation, the Low Carbon generation objective has increased from 7.5 to 8.3 GW in 2025 and from 15 to 20 GW in 2030 compared to the original commitments in the SP. capacity of 7.4 GW is €321 M Note: Gross Capex, capacity, and gross EBITDA considers 50% WI in Chile and 100% WI in Spain and rest of the world. (EBITDA and Capex figures do not include cogenerations)

Phase III 2026-2030 New ambition <sup>3</sup>

### Strong portfolio of advanced stage projects with short term material growth and robust profitability





### De-risking the ambition: Hecate acquisition

Low-Carbon Generation

The acquisition of a stake in Hecate Energy allows Repsol to create a high growth renewable platform with strong development capabilities in the US

Step into the USA Renewable Energy Market to become an integrated developer and operating player

Disciplined Acquisition of a minority stake (40%) of Hecate Energy, leading independent developer with a portfolio of more than 40 GW of utility-scale PV solar and battery storage projects in the U.S.

- Experienced and proven management team
- One of the largest, and regionally diversified, solar PV portfolios in the U.S.
- 16.8 GW pipeline (Early and mid term projects) and 4.3 GW Storage Capacity through Hecate Grid

Participation in the development (being able to influence and decide EPC and PPA before the transfer) phase while maintaining preferential position to build the Renewable position in the USA

- Access to Hecate pipeline (at Repsol sole discretion)
- Parallel incorporation of Repsol OpCo to develop, construct and operate new GW in USA
- Potential full acquisition in year 3 at Fair Market Value

### Operating Jicarilla 2

(62.5 MWdc, Solar - New Mexico)

#### Well-diversified footprint across the most attractive US energy markets...



Cumulative MW under negotiation PPA <sup>1</sup>

Cumulative MW projects sold



REPSOL

16.8 **GWdc** 



Solar PV 13.8 GWdc



3.0 GWdc

### **Under construction/Secured Jicarilla 1 Solar + Storage**

(62.5 MWdc + 20 MW, Solar+Batteries - New Mexico)

(637 MWdc, Solar - Texas)

#### ... and a strong track record developing and selling projects 4.834 2,837 MW Projects under negotiation PPA pending to be sold 1,997 Cumulative MW projects sold with PPA 631 Cumulative MW projects sold without PPA 2014 2017 2018 2019 2020

1. As of May 2021

# Stepping up energy transition



# Decarbonization is an opportunity to build business platforms as technology evolves





**Industrial transformation** 



Renewable generation



**Customer-centric** businesses



Hybrid plants -----

Advanced biofuels, biogas and recycling



2025-2030





Dual-platform advanced mobility



**Carbon sinks** 







## Ambition to become a leader in renewable H<sub>2</sub> in the Iberian Peninsula

Renewable Hydrogen



# Multi-technology approach

providing flexibility, and optimizing production









Biomethane in existing SMRs<sup>1</sup>

Photoelectrocatalysis proprietary technology

# Largest H<sub>2</sub> consumer (72%) and producer in Spain Privileged integrated position allowing

Privileged integrated position allowing arbitrage between self-consumption and other final uses

Transportation and e-fuel leveraging SSs

Gas network injection

blended with gas for residential and industrial use

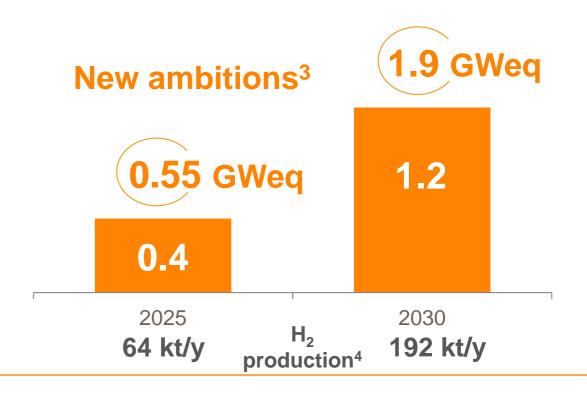
Industrial feedstock to other players

**Electricity storage** 

for flexible power generation

#### Clear ambition<sup>2</sup> to become Iberian leader

Renewable H<sub>2</sub> capacity under development [GWeq]



### Repsol to become an active H<sub>2</sub> player

across uses, and a strategic partner to develop the Government ambition

<sup>1.</sup> Steam reformer 2. Repsol's hydrogen ambition conditioned to access to regulatory changes and availability of EU recovery funds Plan

# Repsol with clear advantages in renewable hydrogen production

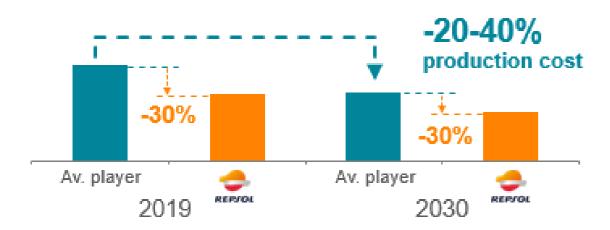
Renewable Hydrogen



Repsol's with an **advantageous position** resulting in **tier#1 LCOH¹ ~30%** lower vs. a local renewable H<sub>2</sub> producer

- Renewable H<sub>2</sub> production from biomethane to become competitive in the short term
- Integration in current sites and with own renewable power generation

Renewable H<sub>2</sub> production cost for an av. player in Spain (€/kg)



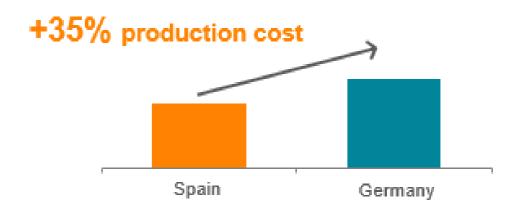
Competitiveness of electrolytic vs. fossil fuel H<sub>2</sub>, expected by 2030, could be brought forward by

- Technology cost reduction (massive adoption)
- Higher carbon price
- Regulatory mechanisms, as/if needed

**Spain, the best EU location** to produce hydrogen with electrolyzers

- Lower production costs due to better renewable resource
- Spain reaching renewable H<sub>2</sub> (with electrolyzers)
   competitiveness five years before Germany

Production cost via electrolysis in 2030<sup>2</sup> (€/kg)



<sup>1.</sup> Levelized Cost of Hydrogen assuming 50% of the renewable H₂ production made with biomethane and the remaining 50% with electrolyzers. 2. Spain with an average LCOE of €33.2/MWh and Germany with an av. LCOE of €48.3/MWh in 2030

## Repsol becoming an advantaged producer of low carbon fuels

Sustainable biofuels



# Repsol best positioned for sustainable biofuels production



Reaching > 2 Mta of low carbon fuels in 2030<sup>1</sup>

Low carbon fuels gross production (Mta)



Use of wastes as feedstock

**Organic wastes** 

**Lipid wastes** 



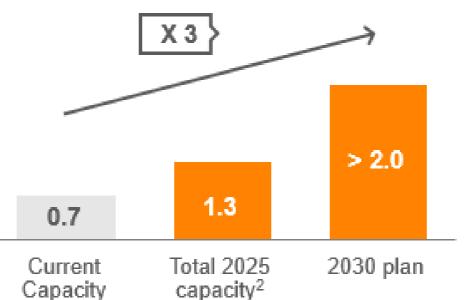
Already a leading biofuels producer, and first biofuels marketer in Spain (66% share)





Leveraging our **tier one industrial sites** to produce biofuels in own facilities through modifications of current units

Lower Capex: <€500/t in existing plants</li>
 (vs. >€1000/t of peer's new plants)



**Refused Derived Fuel** 

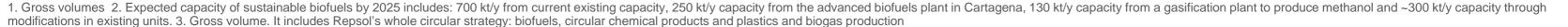
**Biomass** 



Average projects IRR >15%

Positioning, scale and relevance of our industrial hubs key to secure feedstock

- e reedstock
  - Repsol with a leading sustainable biofuels ambition
- > 65% of biofuels produced from waste by 2030 (up to 100% potentially to satisfy market or regulation demands)
- Large availability of required feedstock with flexibility between alternatives
- ~4 Mt of waste³ to be used as raw materials by 2030



# Repsol to develop widespread, smart, conveniently-located charging network

e-Mobility



> x2

2022

Ultra / Fast

chargers every

50km

+1,000 public chargers

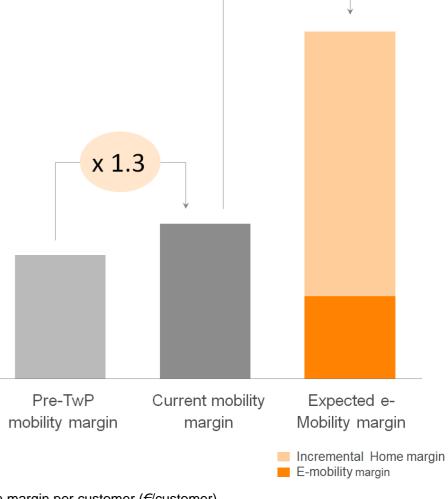
Committed to develop a charging network in lberia focused in fast and ultrafast chargers in main transport corridors



A **very synergistic** business with attractive economics for Repsol

The economics of E-Mobility & home power consumption are even more attractive for Repsol than those of traditional mobility

More than double growth in enhancing contribution margin per customer



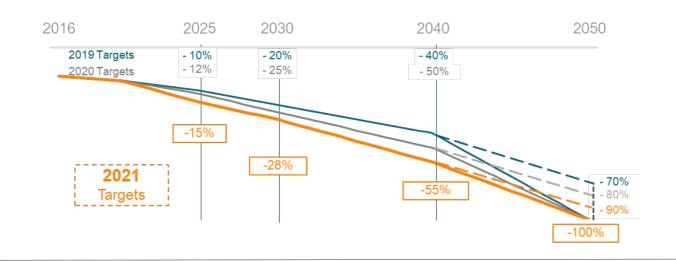
Contribution margin per customer (€/customer) – Traditional mobility customers vs. E-mobility customers

#### Renewed decarbonization ambition

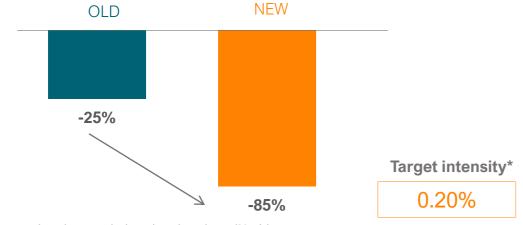
#### Repsol decarbonization pathway



#### Carbon Intensity Indicator reduction targets [gCO<sub>2</sub>/MJ]



#### Methane intensity reduction 2025 vs 2017 (%)



#### \* Operated methane emissions / marketed gas (% v/v)

#### **Absolute emissions reduction (%)**



#### Reporting, Governance, Capital allocation

- Scenario analysis, benchmarkable metrics
- Advisory vote on climate strategy in the 2022 AGM
- Higher internal carbon price for new investments

# Delivery 2022

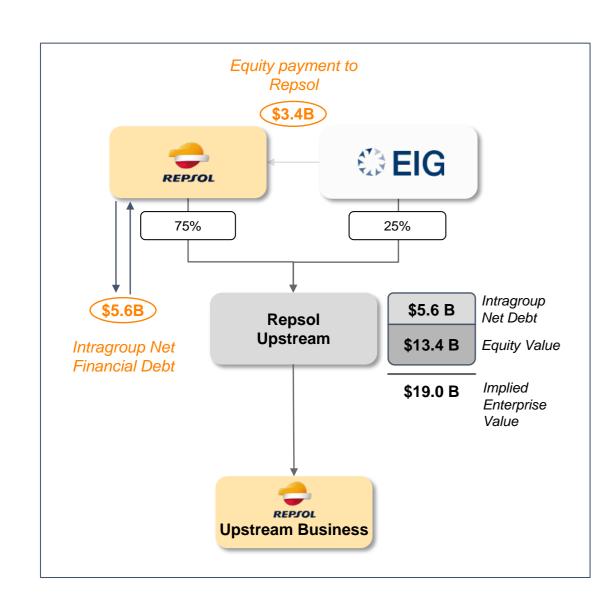


05.

## EIG's acquisition of 25% Upstream equity stake for \$3.4 B

Value crystallization through partnerships







#### **Transaction structure**

#### **Enterprise Value for Repsol Upstream of \$19.0 B**

- Net Financial Debt \$5.6 B
- \$13.4 B resulting Equity value

#### EIG's acquisition of 25% Working Interest in Repsol Upstream for \$4.8 B

- \$3.4 B Common equity
- \$1.4 B Net Financial Debt

#### **Price Structure**

- 70% upfront payment on completion
- 30% to be paid in three equal annual instalments over a three-year period



#### Governance

#### No change of control

- Repsol remains the controlling shareholder and, as such, retains control over the operations
- The vehicle remains part of the Repsol Group and is consolidated, from an accounting perspective, by the global integration method

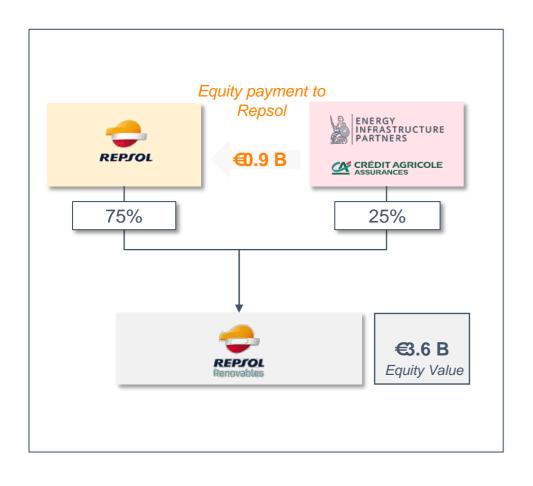
#### **Board: 8 Directors**

- 4 Repsol + 2 EIG + 2 Independents
- Repsol retains the Chairman with casting vote

### EIP - Crédit Agricole acquisition of 25% Repsol Renovables equity stake for €0.9 B

Value crystallization through partnerships





#### **Transaction Overview**

- Price implies valuing Repsol's renewables business at €4.4 B, including debt
- Partnership with reputable, experienced investors specialized in the renewable sector and with a long-term view
- Represents a validation of Repsol's strategy in renewables and reinforces, through investment commitments, the achievement of the objectives set out by the company
- Demonstrates the **strength of the renewables growth model** that Repsol has built in the last three years
- Delivers stated objectives to bring in minority partner committed to Repsol's 2025 and 2030 capacity targets
- Repsol retains control of the vehicle and consolidation

### Moving forward towards strategic objectives in a volatile environment

Key messages 3Q22



€1.5 B

Adjusted Net Income

-30% vs 2Q22

€3.2 B

**CFFO** 

+73% vs 2Q22
Positive contribution of WC

€2.2 B

**Net Debt** 

€2,850 M decrease vs June'22

7.3%

Gearing

-9.3 p.p. vs June'22

#### **Accelerating portfolio transformation**

**EIG** to acquire **25%** of **Repsol's Upstream** business for **\$3.4 B** (\$4.8 B EV)

**€4.3 B proceeds and €23 B EV** (100%) between Upstream and Renewables transactions

#### **Increasing shareholder remuneration**

Additional 50 M shares capital reduction expected before end-22 (for 200 M SBB in '22)

Delivered all SBB commitments in '21-25 SP

**+11% dividend increase in 2023** (to 0.70 €/sh)

#### **Reinforcing balance-sheet**

Capital discipline and value over volume in highly volatile scenario

-62% Net Debt reduction in 9M22



SBB: Share buybacks

# Increasing shareholder distributions in higher price scenario





#### **Production**

FY22 at 550 Kboe/d -20 Kboe/d vs previous guidance

Cash Flow From Operations FY22 €8.4 - 8.7 B

> Capex FY22 ~ €4 B

#### **Shareholder Remuneration**

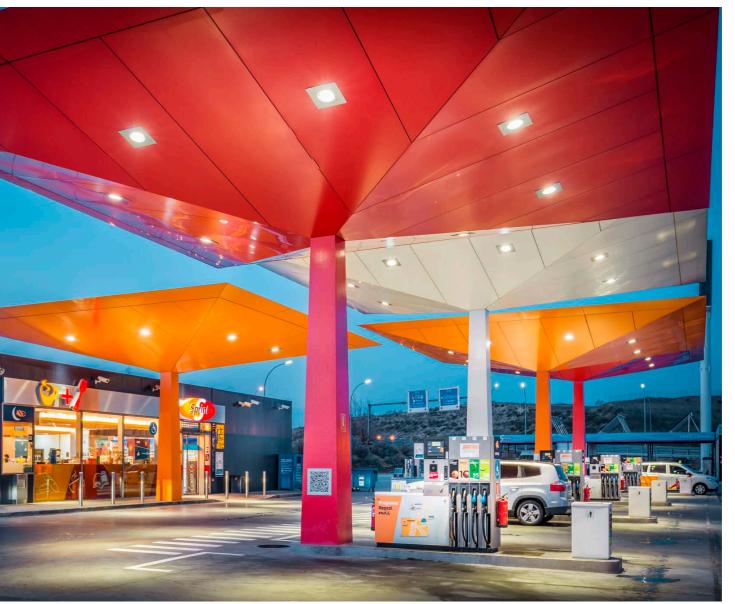
**Distribute 25-30% of organic CFFO** 

150 M shares already cancelled YTD

Additional 50 M shares expected to be redeemed before end'22

200 M shares expected to be cancelled in 2022 13% of share capital at the beginning of 2022 100% of SBB expected in SP 2021-25

+11% dividend increase in 2023 to 0.70 **€** share (from 0.63 **€**/sh in 2022, +5% vs 2021)



# Investor Update

November 2022





The Repsol Commitment Net Zero Emissions by 2050